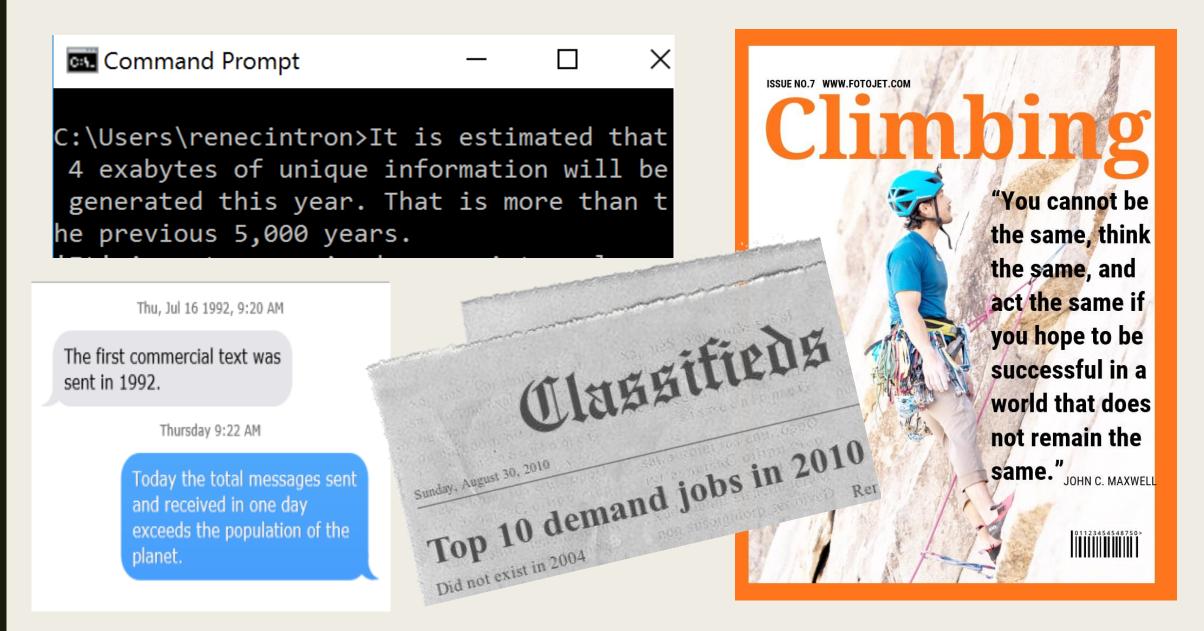
## TOOLS FOR DEVELOPING A GROWTH MINDSET

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#### Presentation Overview

- What is growth mindset?
- Self- Assessment
- Tools for developing a growth mindset in yourself
- Tools for developing a growth mindset in your staff

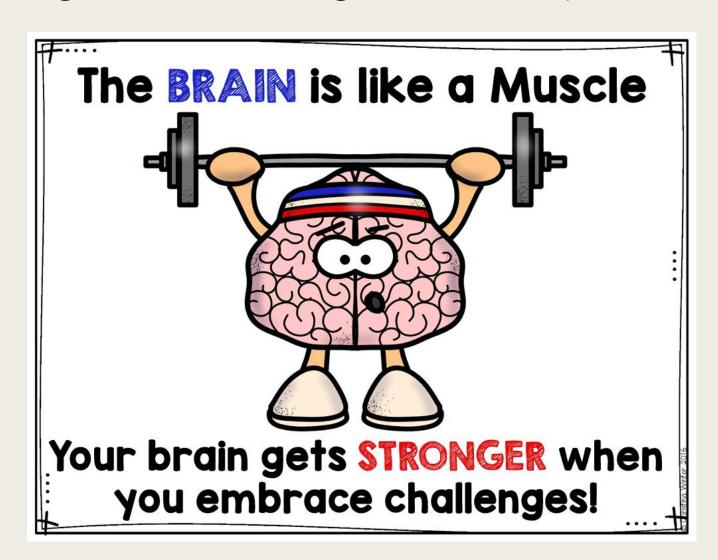
#### The Only Constant is Change



# WHAT IS GROWTH MINDSET?

#### What is Growth Mindset?

The understanding that abilities and intelligence can be developed- Dr. Carol Dweck (2015)



#### How do we know growth mindset matters?

- Dweck's research on children
  - Assessed whether students with identical achievement scores at the beginning of 7<sup>th</sup> grade had fixed or growth mindsets
  - Fixed mindset students were focused on grades. Growth mindset students said learning was more important than getting good grades
  - Math grades rose dramatically in the growth mindset group as compared to the fixed mindset group

Fixed Mindset: Look smart at all costs!

Growth Mindset: Learn, learn, learn!

#### How do we know growth mindset matters?

- Dweck's research on children
  - 4<sup>th</sup> grade students were test in a lab with electrode cap to measure brain activity.
  - Students were asked a series of challenging questions on a computer
  - After answering, they waited a second to see if they got the answer right or wrong. After another second, they learned what the correct answer was.
  - Fixed mindset students' brainwaves indicated stronger attention on being right or wrong
  - Growth mindset students' brainwaves indicated stronger attention on the correct answer

Fixed Mindset: Hide mistakes and conceal deficiencies. Growth Mindset: Confront deficiencies. Capitalize on mistakes.

#### How do we know growth mindset matters?

- Dweck's research on adults
  - Studied pre-med students
  - Fixed mindset students thought their ability would carry them along; if they did poorly, they lost confidence
  - Growth mindset students were concerned about learning the material; if they did poorly, they worked harder
  - Growth mindset students had higher final grades in organic chemistry, the most difficult course in the program

Fixed Mindset: It should come naturally. If I have to work hard, it's not for me.

Growth Mindset: Work hard. Effort is key!

#### SELF- ASSESSMENT

# From Social Science to Hard Science: This stuff is for real!



#### Tools for Developing a Personal Growth Mindset

- Personal story where we had a fixed mindset and where we had a growth mindset
- Attendee Exercise:
  - Pick a personal or professional challenge you are currently facing

# Tools for Developing a Growth Mindset Among Your Work Team

- Strategy that used to develop a growth mindset among our teams
- Strategies
  - Learning goals over performance goals
  - "What did we/you learn?"
- Attendee exercise: What is an action item to implement in your life?

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